ALLEGHENY CONFERENCE

List of Regional Investors Council Boards and Committees

BOARD AND OPERATIONAL COMMITTEES

Board/Committee	Chair	Description
Allegheny Conference Board of Directors	David L. Holmberg President and Chief Executive Officer, Highmark Health	To serve as the governing body responsible for setting the strategic direction and overseeing the activities of the Allegheny Conference.
Personnel & Compensation Committee	Casey Ryan Global Managing Partner, Reed Smith LLP	To oversee matters related to human resources, talent management and compensation.
Audit & Finance Committee	Eric Boughner Chairman, BNY PA	To provide oversight and guidance on financial matters, risk management and internal controls.
Governance Committee	William S. Demchak Chairman and Chief Executive Officer, The PNC Financial Services Group, Inc.	To ensure effective governance structures and process related to board composition, succession planning and best practices.
Advisory Council	Stefani Pashman CEO, Allegheny Conference	To provide strategic guidance to inform leadership on organization-wide investment, policy and programmatic efforts aimed at advancing the Allegheny Conference's agenda.
Strategic Investment Fund Board	David Malone Chairman & CEO, Gateway Financial	To provide oversight and make decisions regarding the gap financing available to catalyze real estate projects.

GOAL COMMITTEES

Board/Committee	Chair	Description
Downtown Revitalization Committee	William S. Demchak Chairman and Chief Executive Officer, The PNC Financial Services Group, Inc.	To provide oversight and guidance on the vision, recommendations, partnerships and sustainable funding plans for downtown Pittsburgh.
Economic Growth Committee	Bryan Salesky Chief Executive Officer, Stack AV	To generate leads, from both within and outside the region, with a focus on specific sectors, converting leads into active projects to secure business investment and expansion. To provide insights into systemic policy opportunities and impediments.

GOAL COMMITTEES (continued)

Board/Committee	Chair	Description
Federal Investments Committee	Steve Blanco President and Chief Executive Officer, MSA Safety	To re-establish effective partnerships and collaboration with the federal administration and to gain support from the regional delegation for transformative regional economic development priorities.
Thought Leadership Committee	Rebekah Byers Kcehowski Partner-in-Charge, Jones Day, Pittsburgh	To provide strategic direction for thought leadership to advance economic development initiatives within the region by leveraging the power of data analysis, research and strategy to help the region tackle critical issues, including talent and workforce, demographics and population.

SUB-COMMITTEES

Board/Committee	Chair	Description
Energy Taskforce & Energy Policy Committee	Kevin Walker President and Chief Executive Officer, Duquesne Light Company	To guide the implementation of the Allegheny Conference Energy Strategy to achieve material decarbonization, grow the economy, create jobs and drive competitiveness.
Robotics Cluster (Southwestern Pennsylvania New Economy Collaborative Board of Directors)	Farnam Jahanian President, Carnegie Mellon University	To guide the implementation of the Southwestern Pennsylvania New Economy Collaborative's $62.7M grant and leverage it for future success of the region's robotics cluster.
Policy Committee	Daniel K. Fitzpatrick President, Citizens Mid-Atlantic Region Mike Keslar President, BNY PA	To provide insights and feedback into impactful political and policy engagement of key systemic policy priorities, particularly related to state economic development investments, tax policies and regulatory structures.
Regional Growth & Competitiveness Committee	Russell Mills Regional Executive, Pittsburgh Branch, Federal Reserve Bank of Cleveland	To inform economic development efforts by providing strategic, timely insights into business and sector-specific issues affecting the competitiveness of the region's economy.
Network Connectors	Ben Pratt Senior VP, Business Investment, Allegheny Conference	To coordinate with industry and cluster ecosystem partners on proactive business investment strategy and goals.

Please be aware that while some of our committees are open to all Regional Investors Council (RIC) members, certain boards and committees are invitation-based with membership determination based on your investment and engagement level.

CONTACT US: To discuss how you can engage to lead our agenda forward, contact **Kaitlyn Hendrickson**, Vice President, Investor Relations, at **khendrickson@alleghenyconference.org** or **724-601-4505.**